



Summary Report

This appendix summarises the key risks should the Integration Joint Board choose not to approve the recommendations as sought in report number HSCP/17/068 on the Learning Disability Framework.

Identified risk(s):

As there is already approval to commission a Framework for Care at Home support there is a potentially high risk of market instability should there not be the same approval to commission the Frameworks detailed in this report. Many of the Learning Disability providers supply Care at Home and Supported Living; there is a significant risk of a two-tiered cost structure in organisations if the Framework for Supported Living is not commissioned in tandem with the Framework for Care at Home.

There is a risk that Providers may choose to remove themselves from the current Learning Disability Framework and concentrate on Care at Home services. This would leave a critical gap in service provision and compound the current difficulties we face in relation to delayed discharge. There would also be a lack of cohesion in the approach taken by Adult Social Care should the current Framework not be recommissioned as the Care at Home Framework will be.

Providers will continue to face challenges in relation to recruitment & retention. Organisations are stating they do not have the capacity or organisational viability to undertake work. As the current Framework Providers have been unable to fully meet the demands of the Learning Disability Service there has been no other choice but to commission care from out with the Framework. Alternative providers have been commissioned where they have evidenced available capacity in addition to the skills, knowledge and ability to support people with a Learning Disability. If the Framework is not recommissioned the service will still require to commission care out with the current Framework in these situations. These providers will become part of a recommissioned Framework.

Providers are already at restricted capacity; this issue will heighten unless more organisations are given an opportunity to join the Framework.

Some Providers have already made the decision to cease offering support in Aberdeen and it has proved difficult to secure replacement care.

The current Framework does not allow new providers to join without making substantial changes to the initial invitation to tender and contract, recommissioning of the Framework is only option to address these issues.

People with Learning Disabilities and complex health care needs are challenging the current providers due to the complexity of needs and the requirement for more enhanced support.



Over the past 3 years we have experienced the increased occurrence of unstable community placements which have resulted in emergency situations, including hospital admissions which are now classified as Delayed Discharge due to the difficulty in securing suitable service provision. Without the appropriate support there will continue to be a very high risk of unstable placements and increased crisis intervention (including out of area or hospital admissions). As there is already a critical gap in essential care for this group the development of a separate Lot (Rate and Service Specification) for complex care will be required to address this issue.

Link to risk number on strategic or operational risk register:

- (1) There is a risk of significant market failure in Aberdeen City.

How might the content of this report impact or mitigate the known risks:

The content of this report seeks to mitigate the known risks by recommending a decision which supports the development and implementation of new commissioning arrangements for Learning Disability services which will provide market stability.